Columbia Business School
Center on Japanese Economy and Business

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Forging the Future of Steel: Unlocking the Full Potential of the Nippon Steel–U. S. Steel Partnership

Wednesday, November 18, 2026 | 12:45 – 1:45 PM
Room 520, Geffen Hall, Columbia Business School



Featuring:

Hiroshi Ono

Managing Executive Officer, Nippon Steel Corporation; President and CEO, Nippon Steel North America; Board Member, United States Steel Corporation

Moderator:

David E. Weinstein

Director, CJEB; Carl S. Shoup Professor of the Japanese Economy, Columbia University

Co-sponsor: Restructuring and Distressed Investing Group, Columbia Business School

Note: This event was limited to current Columbia Business School community members and CJEB affiliates.

As Managing Executive Officer at Nippon Steel Corporation, Mr. Ono is responsible for managing global business development in the Americas. During the event, he discussed an overview of the steel industry and Nippon Steel. He explained Nippon Steel's global strategy and provided an overview of the Nippon Steel–U. S. Steel partnership process and key lessons learned. He also described Nippon Steel's post-transaction initiatives at U. S. Steel and shared his thoughts on the future of U.S.-Japan industrial cooperation.