

2012 Employment Report CAREER MANAGEMENT CENTER



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RECRUITING AT COLUMBIA BUSINESS SCHOOL



Columbia Business School students continue to demonstrate their remarkable ability to take theory learned in the classroom and apply it to real-life business challenges—a vital skill in today's dynamic and global business environment. Their uncanny business acumen and innovative approach to problem solving is truly remarkable, and employers consistently report being impressed with Columbia Business School graduates' decision-making abilities and leadership skills.

Through a constantly evolving curriculum, the School fosters a team-oriented work ethic and an entrepreneurial mindset that makes creating and capturing opportunity instinctual. The core curriculum and wide variety of elective classes at Columbia provide an opportunity to examine business challenges from multiple perspectives by studying integrated cases. The School's extraordinary network of alumni, global business partners, and faculty members, along with its seamless integration with New York City, distinguishes Columbia Business School among its peers.

The Career Management Center (CMC) works with hiring organizations across the public, private, and nonprofit sectors, internationally and domestically, to develop effective and efficient recruiting strategies. Recruiters can get to know the School's talented students in a variety of ways, including through prerecruiting events, interviews, on-campus job fairs, and educational presentations with student clubs.

Companies can collaborate with the CMC to identify candidates on an as-needed basis through job postings, résumé collections, and the online résumé database. The School is a robust source of talent, including full-time students for MBA-appropriate entry-level positions and the Executive MBA and alumni populations, which are appropriate for positions requiring more experience.

Whatever your size, sector, or goals, we invite you to get to know our students and consider how their talents can benefit your organization.

With regards,

Herm Hulbard

Glenn Hubbard Dean and Russell L. Carson Professor of Finance and Economics

Regina Resnick

Regina Resnick Associate Dean and Managing Director Career Management Center

ENTREPRENEURIAL MINDSET

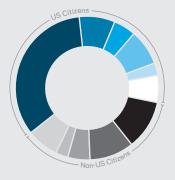


Columbia's commitment to developing the entrepreneurial mindset is both broad and deep. Entrepreneurship is fully integrated throughout the MBA core curriculum, influencing students across all disciplines. Through programs like the Entrepreneurial Greenhouse, the Outrageous Business Plan Competition, and the Entrepreneurial Sounding Board, all sponsored by the Eugene Lang Entrepreneurship Center, the School provides the structure and assistance students need to successfully pursue new ventures. Career Management Center advisors and coaches help students understand and define the skills needed to start their own businesses as well as identify start-up job opportunities.

An unprecedented 46 students reported launching their own ventures in 2012. These businesses show the breadth of interests Columbia Business School students have, from real estate firms to new restaurants, energy consulting to cancer diagnostic tool development, and much more. The School supports student entrepreneurship through a comprehensive program of specialized courses, labs, workshops, and funding opportunities, including the newly launched Columbia Business Lab—an incubator space in Soho for recent graduates to get their start-ups off the ground while collaborating with other Columbia entrepreneurs. Also new, IE@Columbia (Innovation and Entrepreneurship at Columbia) brings together ideas and resources from across all Columbia University to nurture new ventures.

Even those students working at established corporations carry the entrepreneurial spirit with them as they seek out and capitalize on unforeseen opportunities within their organizations. Courses such as Entrepreneurship in Large Enterprises, Systematic Creativity in Business, and Managing the Growing Company help students explore emerging markets, develop new products, and find innovative solutions to existing corporate challenges.

STUDENT DIVERSITY BY GEOGRAPHIC REGION CLASS ENTERING IN 2012



US Citizens*	64%
Northeast	34%
West	8%
South	5%
Mid-Atlantic	8%
Midwest	3%
Outside US	6%
Non-US Citizens	36%
Europe	11%
Asia/Oceania	10%
South America	5%
Africa/Middle East	3%
North America	7%

* Includes permanent US residents

DIVERSITY IN ALUMNI EMPLOYMENT BY INDUSTRY IN 2012



Investment Management	T0%
Finance: Banking	15%
Finance: Other	13%
Consulting	8%
Media	7%
Technology	7%
Nonprofit*	5%
Retail	5%
Manufacturing	5%
Healthcare	5%
Real Estate	5%
■ Other ⁺	9%

160/

* Includes education and government

 Includes construction, human resources, hospitality management, and law

GRADUATE EMPLOYMENT



In 2012, Columbia MBA graduates distinguished themselves in the recruiting process and found full-time positions in a wide variety of industries and functions across 25 countries. Even more impressively, over **91 percent of students reported being satisfied or very satisfied** with the jobs they ultimately accepted. Students chose their positions primarily based on a firm's culture and people, job content, opportunities for advancement, and a desire to be in a particular industry or function.

Many students found their positions through On-Campus Recruiting activities, while others secured full-time employment through savvy networking and job postings on COIN. The Columbia Business School alumni network—41,000 alumni strong—remains dedicated to networking with, interviewing, and hiring graduating students.

CLASS OF 2012 AT A GLANCE

Total Students in the Class	750
Average Age at Entry	28
Age Range	23-37
Average Years of Work Experience	5
GMAT Range (middle 80%)	680-760
Average Undergraduate GPA	3.5
Percent Women	37
Percent Non-US Citizens	39
Percent Minorities of US Origin	28

2012 GRADUATES COMPENSATION SUMMARY*

Base Salary		
Percent Receiving 100	Median \$110,000	Range \$12,000-\$240,000
Signing Bonus		
Percent Receiving 68.9	Median \$30,000	Range \$2,000-\$150,000
Other Guaranteed Compe	ensation	
Percent Receiving 14.8	Median \$50,000	Range \$7,500-\$240,000
Class of 2012 Job Offers Three months after gradu		
Offers	96%	

Offers96%Acceptances92%

* Data reflects students who reported compensation. Guaranteed compensation does not include tuition reimbursement, relocation compensation, carry, or nonguaranteed performance bonuses.

These figures do not include students returning to a sponsoring employer (94) or starting their own business (46) in adherence to the MBA Career Services Council's reporting standards.

SOURCE OF OPPORTUNITY

School-Facilitated	78%
Scheduled Interviews On- and Off-Campus School-Facilitated Internships Job Postings Networking Other	36% 25% 9% 6% 2%
Graduate-Facilitated	22%
Previous Employer Graduate-Facilitated Internships Networking Other	2% 6% 9% 5%

2012 GRADUATES COMPENSATION BY INDUSTRY



Data includes sponsored students. See footnote on page 5 for more information.

				Other C	ompensation*	
Industry	%	Base Salary Range*	Median	Range	Median	%
Consulting	32.6					
Strategic/Management	30.4	30,000 - 194,000	135,000	2,700 - 195,000	20,000	85.5
Other	2.2	90,000 - 183,600	115,000	5,000 - 35,000	25,000	70.0
Financial Services	41.8					
Diversified Financial Services	3.3	70,000 - 120,000	100,000	15,000 - 47,500	30,000	83.3
Investment Banking/Brokerage	21.0	15,000 - 180,000	100,000	10,000 - 160,000	46,250	86.2
Investment Management						
Hedge Funds/Mutual Funds/ Fund of Funds	4.9	100,000 - 150,000	125,000	25,000 - 170,000	104,000	52.4
Private Equity	4.3	85,000 - 240,000	135,000	15,000 - 240,000	78,750	50.0
Venture Capital	+	90,000	90,000		_	_
Other Investment Management	6.1	60,000 - 130,000	110,000	2,000 - 150,000	50,000	80.8
Other	1.5	105,000 - 175,000	110,000	15,000 - 240,000	57,500	50.0
Manufacturing	7.5					
Consumer Products	5.4	30,000 - 140,000	100,000	10,000 - 50,000	22,000	72.4
Other	2.1	12,000 - 200,000	109,250	7,000 - 40,000	20,000	50.0
Media/Technology (Nonhealth)	8.3					
Entertainment (Film/Music/TV/ Sports/Publishing)	+	80,000 - 106,000	97,500	25,000	25,000	25.0
Technology (Internet/E-commerce)	4.9	55,000 - 148,000	110,000	5,000 - 175,000	45,000	34.8
Technology (Software/Telecom)	1.9	80,000 - 125,000	110,000	8,000 - 35,000	20,000	70.0
Other	+	87,000 - 108,000	100,000	5,000 - 116,000	20,000	100.0
Other	9.8					
Education/Government/Nonprofit	+	73,000 - 130,000	95,000	5,000	5,000	33.3
Healthcare	2.3	40,000 - 116,000	110,000	7,500 - 25,000	15,000	44.4
	1.0	05 000 150 000	107,000	5,000 - 105,000	20,000	44.4
Real Estate	1.6	85,000 - 150,000	107,000	5,000 - 105,000	20,000	
Real Estate Retail	1.6 3.6	60,000 - 120,000 60,000 - 120,000	90,000	5,250 - 25,000	10,000	26.3

* Includes sign-on, year-end, and other guaranteed compensation besides base salary but does not include tuition reimbursement, relocation compensation, carry, or nonguaranteed performance bonuses.

+ Indicates less than 1%

Student information is collected through four months after graduation each year only and only includes data for jobs obtained by three months after graduation (August 16).

2012 GRADUATES COMPENSATION BY FUNCTION



Data includes sponsored students. See footnote below for more information.

				Other Co	ompensation*	
Function	%	Base Salary Range*	Median	Range	Median	%
Consulting	38.9					
Management Consulting	37.2	30,000 - 194,000	135,000	2,700 - 195,000	20,000	83.9
Strategic Planning	1.7	95,000 - 125,000	109,000	5,250 - 50,000	43,750	50.0
Finance (Internal)	6.6					
Business/Corporate Development	3.1	76,000 - 148,000	115,000	7,000 - 160,000	30,000	43.8
Corporate Finance	3.5	80,000 - 110,000	100,000	10,000 - 40,000	27,500	66.7
Financial Services	34.6					
Analyst/Research	1.0	80,000 - 125,000	100,000	2,000 - 125,000	17,500	75.0
Buy-Side/Sell-Side Research	5.5	100,000 - 150,000	122,500	20,000 - 170,000	57,500	71.4
Investment Banking/M&A	14.3	15,000 - 140,000	100,000	20,000 - 160,000	47,500	89.9
Investment Management	2.7	60,000 - 140,000	120,000	10,000 - 150,000	60,000	53.8
Private Wealth Management	1.2	100,000	100,000	40,000 - 85,000	47,500	100.0
Private Equity/Venture Capital	4.5	85,000 - 240,000	140,000	15,000 - 240,000	78,750	52.2
Sales and Trading	2.7	100,000 - 180,000	100,000	10,000 - 57,500	47,500	66.7
Other	2.7	30,000 - 175,000	109,000	20,000 - 116,000	50,000	50.0
Management	6.1					
General Management	2.3	90,000 - 132,000	112,500	15,000 - 175,000	32,500	66.7
Operations	+	110,000 - 140,000	117,500	20,000 - 25,000	22,500	50.0
Project Management	+	106,000 - 200,000	115,000	20,000	20,000	33.3
Rotational/Development Program	1.2	110,000 - 115,000	115,000	10,000 - 35,000	20,000	83.3
Other	1.0	40,000 - 100,000	100,000	30,000	30,000	20.0
Marketing	8.9					
Brand/Product Management	5.5	65,000 - 128,000	99,500	5,000 - 45,000	27,500	69.2
Business Development	1.8	60,000 - 125,000	100,000	7,500 - 50,000	30,000	55.6
Other	1.6	65,000 - 115,000	100,000	5,000 - 65,000	30,000	62.5
Other Functions	4.9					
Real Estate Finance	2.2	85,000 - 150,000	112,500	5,000 - 105,000	20,000	60.0
Other	2.7	51,000 - 160,000	90,000	10,000 - 40,000	25,000	15.4

The reporting methodology used for the 2012 Employment Report has been adjusted from previous years. Data on these two pages includes information on 94 sponsored students returning to their employers, but excludes 46 students starting their own businesses. Excluding all of these students, per MBA CSC reporting standards and as the School reports to the press, leads to the following data:

Industry: Consulting 24.3%; Finance 47.8%; Manufacturing 8.1%; Media/Tech 9.6%; Other 10.2%

Function: Consulting 29.4%; Finance (Internal) 7.5%; Financial Services 40.4%; Management 6.7%; Marketing 10.3%; Other 5.7%

2012 EMPLOYMENT REPORT METHODOLOGY

Data in the 2012 Employment Report includes sponsored students in the graduating class who have returned to their pre-Columbia Business School employers. This is a change in methodology from previous years. The 2012 graduating class had 94 sponsored students, representing a significant percentage of the class. As such, including them in the employment data better represents the career choices of the class of 2012 as a whole.

MBA Career Services Council guidelines do not include sponsored students, nor students who start their own businesses. Columbia Business School reports employment data to the press according to MBA CSC guidelines.

	Sponsored Included		Sponsored Excluded	
Industry	2011	2012*	2011*	2012
Consulting	28.0	32.6	22.3	24.3
Financial Services	45.6	41.8	50.3	47.8
Investment Banking/Brokerage	24.5	21.0	27.2	24.3
Investment Management				
Mutual Funds/Fund of Funds/Hedge Funds	4.9	4.9	5.5	5.8
Private Equity/Venture Capital	5.3	5.0	5.7	5.6
Other Investment Management	6.0	6.1	6.7	6.7
Other Finance	4.9	4.8	5.2	5.4
Manufacturing	10.4	7.5	8.9	8.1
Media/Technology (Nonhealth)	8.8	8.3	9.3	9.6
Other	7.2	9.8	9.2	10.2

* Published Employment Report

INTERNSHIP EMPLOYMENT



Summer internships are often the first opportunity students get to put the theory they learned in the classroom into practice. Many use the time to explore new functional or industry areas. Summer internships also give students and companies the chance to assess a student's fit and potential for full-time employment with that firm after graduation. Some students continue to work for their summer employers part-time during the school year, allowing them to build their network of contacts and stay connected to the market throughout the year.

While September-entry students are in their summer internships, January-entry students are actively learning in their second semester at the School. Many companies hold receptions and events during the summer to get to know this group of students, whom they will not have met during internship recruiting.

CLASS OF 2013 AT A GLANCE

Number of Students Who Entered	
in September 2011	548
in January 2012*	196
Total Students in the Class	744
Average Age at Entry	28
Age Range	22-39
Average Years of Work Experience	5
GMAT Range (middle 80%)	680-760
Average Undergraduate GPA	3.5
Percent Women	35
Percent Non-US Citizens	38
Percent Minorities of US Origin	35

* January entrants complete their MBAs in four consecutive terms and do not participate in summer internships.

SOURCE OF OPPORTUNITY

School-Facilitated	83%
On-Campus Interviews COIN Job Postings Networking Corporate Events Alumni/Faculty Referrals Other	48% 19% 6% 5% 2% 3%
Graduate-Facilitated	17%
Networking Previous Employer Other	9% 1% 7%

2012 INTERNS SALARY BY INDUSTRY

2012 INTERNS SALARY BY FUNCTION

Industry	%	Monthly Salary Range*	Median
Consulting	16.9		
Strategic/Management	15.9	1,235 - 13,000	10,500
Other	1.0	2,400 - 11,250	6,900
Financial Services	51.3		
Diversified Financial Services	2.8	2.046 0.000	7,600
		3,846 - 8,333	7,692
Investment Banking/Brokerage	27.3	1,500 - 20,000	8,333
Investment Management			
Hedge Funds/Mutual Funds	6.3	600-10,416	8,000
Private Equity	4.5	2,000 - 9,900	5,100
Venture Capital	2.0	2,000 - 4,000	2,850
Other Investment Management	5.1	1,200 - 15,000	8,316
Ratings	1.4	1,000 - 10,000	10,000
Other	1.9	1,600 - 8,333	6,150
Manufacturing	7.3		
Consumer Products	4.7	3,000 - 7,260	6,100
Energy/Utilities	1.6	1,500 - 9,000	4,500
Other	1.0	3,000 - 7,000	5,500
Media/Technology (Nonhealth)	12.4		
Entertainment (Film/Music/TV/			
Sports/Publishing)	2.4	3,200 - 6,400	5,400
Internet/E-commerce	5.5	1,000 - 8,000	8,000
Software/Telecom	3.7	1,600 - 9,250	5,500
Other	+	4,000 - 6,880	5,440
Other	12.1		
Economic Development/			
Microfinance	1.4	800 - 7,200	4,000
Education/Government/			.,000
Nonprofit	1.8	2,400 - 7,500	3,000
Healthcare	2.9	300 - 8,333	7,200
Real Estate	2.2	1,200 - 8,000	5,300
Retail	2.2	4,000 - 8,000	6,450
Other	2.2 1.6	1,600 - 4,000	0,430 1,875
Other	1.U	1,000 - 4,000	1,073

Function	%	Monthly Salary Range*	Median
Consulting	27.2		
Consulting	22.9	800 - 13,000	10,500
Strategic Planning	4.3	1,600 - 9,000	4,800
Finance (Internal)	7.3		
Business Development	3.8	1,000 - 8,000	5,450
Corporate Finance	3.5	5,000 - 8,333	7,692
Financial Services	43.5		
Buy-Side/Sell-Side Research	7.3	600-15,000	8,333
Investment Banking/M&A	16.8	1,500 - 17,000	8,333
Investment Management	5.4	1,200 - 12,000	8,000
Portfolio Management	1.7	3,200 - 8,333	5,875
Private Wealth Management	+	1,900 - 8,333	8,012
Private Equity/LBOs	6.9	2,000 - 9,000	5,100
Sales and Trading	2.8	5,000 - 9,000	8,333
Venture Capital	2.4	2,000 - 4,000	2,850
Other	1.7	1,820 - 10,417	6,000
Management	2.6		
General Management	+	7,700 - 9,900	8,000
Other	1.7	2,465 - 9,250	5,000
Marketing	12.5		
Brand/Product Management	7.1	3,000 - 8,333	6,293
Business Development	1.7	1,750 - 4,000	2,500
Market Research	+	3,200 - 8,333	6,600
Merchandising/Retail	+	6,400 - 8,000	7,000
Other	1.9	4,480 - 7,552	7,300
Real Estate	2.6		
Finance	1.4	4,000 - 8,333	7,700
Other	1.2	1,200 - 7,500	4,800
Other Functions	4.3		
Other	4.3	1,600 - 8,333	4,375

 * Salary ranges do not reflect those students who did not receive compensation. + Indicates less than 1%

COLUMBIA BUSINESS SCHOOL BOARD OF OVERSEERS

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MEMBERS EMERITI

Charles E. Exley Jr. '54 Retired Chairman and CEO, NCR Corporation *Michigan*

Joseph V. Vittoria '59 Retired Chairman and CEO, Avis, Inc. *Florida*

SELECT HIRING ORGANIZATIONS



A broad range of organizations hired Columbia Business School students in 2012. Organizations hiring more than one student in a class year are **bolded**. Organizations hiring both full-time and summer positions are in *italics*.

20th Century Fox 3i Group 85 Broads A.T. Kearney Abraaj Capital Acumen Fund Adeptra Advent International Aetna Inc. Albourne Partners Albright Capital Management Alcoa Inc. Alghanim Industries AlixPartners Alliance Consumer Growth Altura Capital Group Amazon American Airlines American Century Investments American Express Company Andalusian Capital Partners André Balazs Properties Antheus Capital AOL Inc. Apollo Global Management Appaloosa Management Apple Inc. AR Schmeidler & Co Arch Capital Management Argo Partners Array Marketing Group Asian Century Quest Capital Atomico Augusta Columbia Capital AvalonBay Communities Inc. Avet Capital Management Aviva Investors Avon Products, Inc. AXA UK Bain & Company Bank of America Merrill Lynch Barclays Baron Capital, Inc. Basin Holdings Bayer AG Beach Capital Management Beacon Capital Partners The Beekman Group Bell Point Capital Management **Benefore Properties BestVendor BHR** Capital LLC The Bill and Melinda Gates Foundation

BlackBern Partners BlackboardEats BlackRock The Blackstone Group Bloomingdale's Blue Ridge Foundation **BNB** Renewable Energy **BNP** Paribas Boehringer Ingelheim Boeing Booz & Company The Boston Consulting Group Bridgespan The Broad Center Brookfield Buddy Media Calkins Media Cambridge Associates LLC Camelot Group Capgemini The Capital Group Companies Carlson Capital The Carlyle Group Cartesian Capital Group Causeway Capital Management Celgene Corporation Chanel, Inc. Charterhouse Capital Partners China Broadband Capital Chinarock Church & Dwight CIBC Citadel Citi CITIC PE CLEAR Cleary Gottlieb Club Monaco Coach, Inc. Cole Haan The College Board Compass Global Investments ConAgra Foods, Inc. Condé Nast **Confluence Philanthropy** Connectivity Data Systems ConocoPhillips Company Core Innovation Capital Credit Suisse Cyrus Capital Partners Daily Secret Dallimore & Co. The Dannon Company

TOP EMPLOYERS OF 2012 GRADUATES

McKinsey & Company Goldman, Sachs & Co. JPMorgan Chase & Co.	New Hires 33 15 15	Sponsored 27	Total 60 15 15
Deloitte	14	3	17
Bain & Company Booz & Company	13 13	11 7	24 20
Credit Suisse	13	7	13
American Express Company	12		12
Bank of America Merrill Lynch	12		12
Morgan Stanley The Boston Consulting Group	11 10	12	11 22
Deutsche Bank AG	10	12	10
Amazon	9		9
Citi	8		8
UBS	7	1	7 7
Samsung Unilever	6 6	T	6
Pacific Investment	0		0
Management Company (PIMC	:0) 5		5
A.T. Kearney	4	3	7
Capgemini	4 4		4 4
IBM Corporation Toys "R" Us	4		4
Barclays	3		3
Google	3 3	1	4
Houlihan Lokey	3		3
HSBC Incline Global Management	3 3		3
L'Oréal	3		3
Macquarie Group	3		3
Microsoft	3 3		3
PricewaterhouseCoopers LLP Wells Fargo	3		4 3 3 3 3 3 3 3 3 3 3 3 3 3
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Davidson Kempner Capital Management Dell Corporation Deloitte Deutsche Bank AG Developing World Markets DFJ Gotham Disney Doosan Corporation DreamTree Capital Eagle Eye Analytics Eastdil Secured LLC Ebyline, Inc. Education Pioneers Eli Lilly and Company Elliott Management Emil Capital Partners Endeavor Capital Management Energizer Enka Enterproid, Inc. Environmental Defense Fund Equity Residential Ernest Alexander New York





Ernst & Young Euris-Rallye European Founders Fund Evercore Extolia Management Facebook Falabella Federal Reserve Bank of New York Fidelity FilmNation Entertainment Financo First Eagle Investment Management FirstMark Capital FLO Living FMI Ltd Freeman & Co. FSAStore.com Gap, Inc. Gemini Israel Funds Genentech, Inc. General Electric **General Motors** Genocea Biosciences Genuine C&C Pte Ltd. getintro.net Gilead Glade Brook Capital Partners Glencore International AG GMT Capital Corp. Golden Seeds Goldman, Sachs & Co. Golub Capital Google Grand Slam Asset Management, LLC **Graycliff Partners** GroupArgent LLC GroupMe Inc H/2 Capital Partners HarbourVest Partners Hartford Financial Services Group Hawkeye Capital Management Health Enterprise Partners Hermès Hess Corporation H.I.G. Capital, LLC High Peaks Venture Partners Highline Capital Management Hillhouse Capital Management Hilton Worldwide Hony Capital Houlihan Lokey HSBC Hudson Clean Energy Partners

Huffington Post IBM Corporation I-Dev International Ignia IMB Development Corporation Impact Investment Exchange Asia ImpactAssets IMS Consulting Group Incline Global Management Infrastructure Management Group ING Investment Management Invesco Ltd Investor Growth Capital ltaú BBA The JBG Companies JPMorgan Chase & Co. Janssen Pharmaceuticals Inc Jefferies & Co. Johnson & Johnson Jones Apparel Group Karbone Kiva Koch Industries, Inc. Kohler Co. **KPMG LLP** Kraft Foods Kurt Salmon Kylin Management Launchtime LLC Lazard Frères & Co. Lazard Middle Market Leerink Swann The Legal Aid Society Levine Leichtman Capital Partners LexisNexis Lincoln International Lincoln Property Company Lionstone Capital Management Loews Corporation Long Ridge Equity Partners l 'Oréal Loro Piana Louis Vuitton M&T Bank Macquarie Group Macy's, Inc. Madison International Realty Magnetar Capital MasterCard Worldwide McKinsey & Company Medtronic Merchantry

DIVERSE INTERESTS

Columbia Business School students have a wide array of professional interests that may not be immediately apparent in the statistics on pages 4, 5, and 8. Students found opportunities working in diverse fields such as medical devices, advertising, hotel management, film production, retail and luxury goods, video gaming, sports, nonprofits, and arts management, among other areas.

Many students in consulting, investment banking, venture capital, and private equity are focusing on **media**, **healthcare**, **real estate**, **technology**, and **energy**.

Social enterprise is consistently important to students and manifests itself not just within the nonprofit sector, but also in microfinance, real estate development, sustainable consumer products, green technology, consulting, and international development in emerging markets.

Students took advantage of the Columbia Business School network of over 41,000 alumni, finding job opportunities domestically as well as internationally, across 25 countries.

Merck & Co., Inc.

SELECT HIRING ORGANIZATIONS



TOP EMPLOYERS OF 2012 INTERNS

T - + - I

A.T. Kearney

UBS

L'Oréal

Microsoft

Unilever

Philips

IBM Corporation

Booz & Company

General Electric

Moelis & Company

The Blackstone Group

Company (PIMCO)

Developing World Markets

Sanford C. Bernstein and Co.

Telsey Advisory Group

Pacific Investment Management

	i otai
McKinsey & Company	23
Goldman, Sachs & Co.	18
Bain & Company	16
Bank of America Merrill Lynch	14
Credit Suisse	13
Morgan Stanley	13
The Boston Consulting Group	12
JPMorgan Chase & Co.	12
American Express Company	11
Barclays	10
Citi	10
Google	10
Deutsche Bank AG	9
Amazon	8
Deloitte	7
Evercore	6

Metropolitan Life Insurance Company Microsoft Midori Alternative Capital LLC Moelis & Company Moët Hennessy USA Monitor Monomoy Capital Partners Moody's Investors Service, Inc Moon Express, Inc Morgan Stanley MSD Capital MTS Health Partners MyCityWay Nanda Home National Museums of Kenya NBCUniversal New Amsterdam Market New York Presbyterian Hospital Nike, Inc. NM Incite Nomura Securities International, Inc. Nordstrom, Inc Norges Bank Investment Management Novartis AG NRG Energy, Inc. NYC Department of Small Business Services NYC Health and Hospitals Corporation NYC Seed OC&C Strategy Consultants Ogilvy & Mather One Rock Capital Partners

Pacific Investment Management Company (PIMCO) Paramount Pictures The Parthenon Group Partners Group AG PBS PDT Partners Pennant Capital PepsiCo Perella Weinberg Partners Permira Advisors Peter J. Solomon Company Pfizer, Inc. Philips Pine Brook Partners Pinnacle Foods Group LLC Piper Jaffray Companies PNC Bank Porter Orlin Powerhive PricewaterhouseCoopers LLP Proenza Schouler Putnam Investments Pzena Investment Management Oimina **Quantbot Technologies** Quidsi, Inc. Rabobank Ralph Lauren Ramius Corporation Raymond James Financial, Inc. Razorfish **RBC** Capital Markets

Total

5

5

5

5

4

4

4

4

4

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3

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Reaves Asset Management Reckitt Benckiser Group plc Redstar Ventures Revlon **Rialto Capital Management** Riot Games **Rivulet** Capital Robeco Investment Management Robertson Foundation Robin Hood Foundation Rocket Internet GmbH Ropart Asset Management salaUno Salesforce.com Saltonstall & Co., LLP Samsung SanDisk Corporation Sanford C. Bernstein and Co. Sanofi SAP Sapient Corporation SavoryNYC Savoy Capital, Inc. Schlumberger Business Consulting Schultze Asset Management Selway Capital Sensata Technologies Sentinel Capital Partners Sharada Capital Management Siemens Management Consulting Simon Property Group Simplee Simpson Thacher & Bartlett Songza Sony Pictures Entertainment Spear Street Capital Spotify Square Enix Standard & Poor's Standard Capital Advisors Standard Chartered Bank Starboard Value LP Startup Health State Street Global Advisors StepStone Global Stirling Square Capital Partners Story Worldwide Stratas Partners Sugar Inc. Sustainable Development Capital LLC Swarovski Sweet Loren's LLC T. Rowe Price TA Associates Realty Tailwind Capital Talara Capital Tandem Global Partners

Tarpon Investimentos S.A.

Telsey Advisory Group Tenex Capital Management Tesla Motors Thayer Street Partners **Thomson Reuters** TIAA-CREF Tiedemann Wealth Management Tiffany & Co. Tigertrade Time Inc. Time Warner Cable Toll Brothers City Living Tortus Capital Management Totsy.com TouchTunes Tourmalet Advisors Toys "R" Us Tracks Media, Inc TrendSeeder Trigger Media Trinity Partners TTR Energy Turner Construction Company UBS Uncommon Goods Unilever United Technologies Corporation Univision Communications Inc Vantage Apparel Verizon Wireless Viacom Inc Vinson & Elkins LLP Virgin Management USA Virtus Partners Vivaldi Partners Vornado Realty Trust Washington Nationals The Washington Post Wasserman Media Group WellPoint, Inc. Wells Fargo XL Group Yield/Capital Appreciation Partners York Capital Yorkville Capital Management Ziff Brothers Investments Zolfo Cooper LLC Zynga

HIRING COLUMBIA MBAS

The Career Opportunity Information Network (COIN) lets you manage all of your recruiting activities in one place.

- Connect with dedicated account managers for on-campus recruiting interviews and related activities.
- Utilize a job-posting website for internship, full-time, part-time, and experienced-hire (Executive MBA and alumni) opportunities.
- Search online résumé databases that include detailed student and alumni profiles and career preferences.

For access to the *Recruiters' Guide*, to post jobs, or to learn more about recruiting at Columbia Business School, please:

- Call 212-854-5471
- E-mail careermanagementcenter@gsb.columbia.edu
- Visit the Career Management Center at www.gsb.columbia.edu/recruiters

Post positions online at www.gsb.columbia.edu/jobpost.

Career Management Center Columbia Business School Uris Hall 3022 Broadway, Room 206 New York, NY 10027-6902 212-854-5471 careermanagementcenter@gsb.columbia.edu Post positions online: www.gsb.columbia.edu/jobpost Recruiters' website: www.gsb.columbia.edu/recruiters

COLUMBIA UNIVERSITY IN THE CITY OF NEW YORK